



## **Finance, Audit and Risk Committee of the City of London Academies Trust**

**Date:** THURSDAY, 28 FEBRUARY 2019

**Time:** 10.00 am

**Venue:** CHAIRMAN'S ROOM 1 - COMMITTEE ROOMS, GUILDHALL, WEST WING, LONDON, EC2V 5HH

**Members:** Andrew McMurtrie (Chairman)  
Peter Bennett  
Dawn Elliott  
Lucas Green  
Deputy Clare James  
Mark Emmerson (Finance Matters Only)

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### **DIAL-IN DETAILS**

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## **AGENDA**

1. **APOLOGIES**

2. **DECLARATIONS**

3. **MINUTES**

To agree the public minutes and non-public summary of the meeting held on 6 December 2018.

**For Decision**  
(Pages 1 - 2)

4. **QUESTIONS**

5. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

6. **EXCLUSION OF THE PUBLIC**

**For Decision**

7. **NON-PUBLIC MINUTES**

To consider the non-public minutes of the meeting held on 6 December 2018.

**For Decision**  
(Pages 3 - 8)

8. **OUTSTANDING ACTIONS**

Report of the Clerk.

**For Information**  
(Pages 9 - 10)

9. **GROWTH STRATEGY - RECONSIDERATION OF STRATEGY OPTIONS**

Report of the Chief Executive Officer.

**For Discussion**  
(Pages 11 - 18)

10. **CLUSTER SUPPORT STRUCTURES IMPLEMENTATION**

Report of the Chief Executive Officer.

**For Decision**

11. **CITY OF LONDON ACADEMIES TRUST SCHOOLS INFORMATION AND COMMUNICATIONS TECHNOLOGY**

Report of the Director of Information and Communications Technology.

**For Information**  
(Pages 23 - 40)

12. **HUMAN RESOURCES AND STAFFING UPDATE**

Report of the Human Resources Director.

**For Decision**  
(Pages 41 - 46)

13. **CHIEF FINANCIAL OFFICER'S UPDATE**

Report of the Chief Financial Officer.

**For Information**  
(Pages 47 - 74)

14. **HEALTH AND SAFETY MONITORING IN TRUST SCHOOLS**

Report of the Chief Financial Officer.

**For Information**  
(Pages 75 - 78)

15. **TRUST STRATEGIC RISK REGISTER**

Report of the Chief Financial Officer.

**For Information**  
(Pages 79 - 88)

**Audit Matters**

16. **INTERNAL AUDIT**

Report of the Chief Financial Officer.

**For Decision**  
(Pages 89 - 100)

17. **EXTERNAL AUDIT**

Report of the Chief Financial Officer.

**For Decision**  
(Pages 101 - 140)

18. **NON-PUBLIC QUESTIONS**
19. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND THE COMMITTEE AGREES CAN BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**
20. **CONFIDENTIAL MINUTES – CIRCULATED SEPERATELY**  
To consider the confidential minutes of the meeting held on 6 December 2018.

**For Decision**